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ABSTRACT

This report details achievements and progress of the Alabama State College System for the 1995-96 academic year. Included are introductory remarks from the Chancellor, and a report on state board's new partnership with the Association of Community College Trustees (ACCT). State board achievements in the areas of management and accountability are detailed, including establishment of operating procedures for board business meetings, development of temporary fiscal conservation guidelines, revision of auditing guidelines for two-year institutions, approval of an increase in out-of-state tuition charges, and development of an improved physical property inventory system. Also included is an overview of topics discussed at the Statewide Education Summit. The summit, convened in November 1995, brought together individuals from all levels of education, government, and the public and private sectors to discuss how to work together to improve education. Topics included competition in a global economy, academic standards, governance and accountability, funding, technology, teacher quality and competence, leadership, and citizen involvement. Appendices include profiles of Board members, listings of the counties and colleges served in each district, a map of the various districts, and contact information for each of the 33 colleges. (KM)

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THE ALABAMA STATE BOARD OF EDUCATION

The Alabama State Board of Education is a constitutional board elected to serve all the people by the people of Alabama.

NEW DIRECTIONS. . .
EDUCATION. . . EDUCATION
1995-96
CHANCELLOR'S ANNUAL REPORT

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THE ALABAMA COLLEGE SYSTEM
Community...Junior...Technical...Upper Division

JC 990 320

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THE ALABAMA COLLEGE SYSTEM

"Educating the people of Alabama
to be producers
of goods and services"

It is the official policy of the Alabama Department of Postsecondary Education, including all postsecondary institutions under the control of the State Board of Education, that no person in Alabama shall, on the grounds of race, color, disability, sex, religion, creed, national origin or age be excluded from participation in, be denied the benefits of or be subjected to discrimination under any program, activity or employment.

Alabama State Board of Education
Names and Addresses

Governor Fob James, Jr., President

Mr. Bradley Byrne, District 1
Post Office Box 2846
Mobile, Alabama 36652
(334) 432-3444

Mr. G. J. "Dutch" Higginbotham, District 2
775 Moores Mill Road
Auburn, Alabama 36830
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1101 South 22nd Street
Birmingham, Alabama 35205
(205) 933-0871

Mrs. Sandra Ray, District 7
1019 21st Avenue
Tuscaloosa, Alabama 35401
(205) 758-7777

Dr. Mary Jane Caylor, District 8
2345 County Road 67
Scottsboro, Alabama 35768
(205) 228-6822

MESSAGE FROM THE CHANCELLOR

WE began 1995 with six new members of the Alabama State Board of Education. These new members joined the Governor and two reelected members to form the current Board for 1995-99. The Board started out at full speed, and it has not slowed down yet. As a Board and as individuals, they have provided exemplary leadership and guidance to me as Chancellor, and to the institutions comprising The Alabama College System as we seek to conduct the day-to-day operations of our System.

This annual report focuses on the members of the Alabama State Board of Education as individuals and their accomplishments as a whole. A diverse group of people, they have come together as a unit and have taken many actions that reinforce their commitment to educating the people of Alabama and to the wise use of resources in achieving that aim. We have provided you with profiles of these Board members and descriptions of some of the most important and effective measures taken by them during their inaugural year.

Fred Gainous, Chancellor
The Alabama College System

As the 21st century draws nearer and education heads in new directions, we look forward to more outstanding contributions from the members of the Alabama State Board of Education.

State Board of Education Member

BRADLEY BYRNE
District I
Mobile, Alabama
Current Term:
1995-99
Occupation: Attorney

- B. A. (magna cum laude), Public Policy Studies and History: Duke University
- J. D., University of Alabama School of Law
- Partner: McRight, Jackson, Dorham, Myrick & Moore, Attorneys at Law
- Member: American Bar Association; Alabama State Bar Association; Mobile Bar Association; City of Mobile Planning Commission, 1990-94; Class IV of Leadership Alabama; and Council Elementary School PTA
- Chairman of Education Committee and vice chairman of Public Education: Mobile Area Chamber of Commerce
- Steering committee member: Mobile Partners-in-Education and Mobile 2000 (a grassroots support organization for Mobile County Schools)
- Boards of directors: A+ (the Alabama Coalition for Better Education--a statewide education reform organization), 1991-94; Mobile Area Chamber of Commerce; Senior Citizens Services, 1989-92; and Volunteers of America, South Alabama, 1994
- Past chairman of the board: Drug Education Council, 1990-91; and Wilmer Hall Children's Home, 1992-93
- Co-chairman: Challenge 2000, 1991-92
- Outstanding Young Man of America: 1981-82
- Who's Who in the Legal Profession: 1987-91
- Vestry member and Senior Warden: Christ Episcopal Church, Mobile

STATE BOARD COMMITMENT

MEMBERS of the Alabama State Board of Education were introduced to the Association of Community College Trustees (ACCT) during the Department of Postsecondary Education's orientation for the Board in January 1995. ACCT is a nonprofit educational organization of governing boards for community, junior, and technical colleges. Membership is open to state coordinating boards, advisory boards, and state associations. The purpose of ACCT is to strengthen the capacity of community, junior, and technical colleges to realize their missions on behalf of their communities through the development of effective lay governing board leadership and advocacy at local, state, and national levels. Important activities of ACCT are trustee education, assistance to boards of trustees in developing and affecting public policy, local board service, promotion of the role of community colleges, and education leadership.

Board members realize that ACCT can assist them in leading the institutions of The Alabama College System during current times of unprecedented social and economic change. Some members attended the 1995 ACCT meeting in Seattle, Washington, where they renewed their commitment to the concept of "trusteeship" and all that can be accomplished through it. Alabama State Board members will continue to participate in ACCT meetings and educational opportunities as an effective aid to providing quality leadership for Alabama's public postsecondary institutions.

THE ALABAMA COLLEGE SYSTEM MISSION STATEMENT

On October 26, 1995, the Alabama State Board of Education adopted a new mission statement for The Alabama College System. The statement, presented below, provides a concise overview of the main goals and objectives for Alabama's public two-year colleges.

The Alabama College System, consisting of public two-year community, junior, and technical colleges and an upper division college, seeks to provide accessible, quality educational opportunities; promote economic growth; and enhance the quality of life for the people of Alabama.

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STATE BOARD ACHIEVEMENTS

THE members of the almost entirely new Alabama State Board of Education began their terms by taking swift and decisive action in fulfilling their statutory responsibilities and their mandate from the voters of the state of Alabama. Not content to follow the traditions of the past, the Board implemented management and accountability initiatives to gain familiarity with the two-year college system and to take firm control of it as a whole.

Management

The Alabama State Board of Education has initiated several steps in its efforts to manage effectively and efficiently its own operations. Those steps, described in this section, have proven to be excellent tools for the members of the Board to gather the information necessary to make informed decisions.

At a postsecondary retreat in January 1995, members of the Board decided to separate the business meetings for postsecondary matters from elementary/secondary matters. Postsecondary business meetings are now held on the fourth Thursday of each month, and elementary/secondary business meetings are held on the second Thursday of each month. Realizing that the volume of matters for consideration and action at both levels can be overwhelming, the Board instituted work sessions wherein they can receive and discuss information about issues and items that are to be presented at the business meetings. Postsecondary work sessions are held on the second Thursday of each month, following the elementary/secondary business meetings. These practices have resulted in more meetings and extended travel time for Board members, but their effectiveness is beyond question. Members attend business meetings equipped with the facts needed for them to make informed decisions on issues concerning The Alabama College System.

Another excellent initiative created by the Board is the establishment of operating procedures for Board business meetings. In February 1995, "Rules of the State Board of Education for Postsecondary Matters" were implemented. These rules set forth specific procedures to be used by the Board in conducting its monthly meetings. Among other

State Board of Education Member

G. J. "DUTCH" HIGGINBOTHAM
District II
Auburn, Alabama
Current Term: 1995-99

Occupation: Director for Public Affairs, Troy State University/Phenix City; Former State Legislator; Retired Businessman; Retired Colonel of U. S. Army Reserve

- U. S. Armed Forces Institute courses: University of Wisconsin
- Honorary Doctor of Laws: Troy State University
- Veteran: World War II and Korea
- 32 years active and reserve military duty
- Commanding Officer, Research and Development Unit (composed of officers with Ph.D.'s or Ph.D. candidates): Auburn University
- Past president: Opelika Chamber of Commerce
- Alabama House of Representatives: 1966-70, 1974-77, 1986-90, and 1990-94
- Chairman, House Judiciary Committee: 1986-90 and 1990-94
- Alabama Senate: 1977-78 and 1978-82
- Sponsor: major legislation establishing Prepaid Affordable College Tuition Program and upgrading Tort Reform Laws of Alabama
- Member: First Baptist Church, Opelika

State Board of Education Member

STEPHANIE W. BELL
District III
Montgomery, Alabama
Current Term:
1995-99
Occupation: Executive Director, SCORE 100 (a statewide committee on reforming education)

- B. S., English/Journalism-Applied Communications (including School of Education studies): Auburn University and Auburn University/Montgomery
- Former reporter: *The Alabama Journal/ The Montgomery Advertiser* (covered all facets of state government including education, the courts, and the legislature)
- CASE II Media Award, Council for the Advancement and Support of Education
- Best News Story: Alabama Press Association
- Hector Award Nominee: Meritorious Reporting
- Weekly columnist: *The Montgomery Advertiser* (wrote about her experience as an English teacher to Chinese adults in Taiwan)
- Outstanding Young Woman of America
- Alabama Homemaker of the Year Award
- Alabama Eagle Award for promoting God, country, and family
- Presidential Classroom for Young Americans, Washington, D. C.
- Past volunteer: Father Purcell Memorial Exceptional Children's Center
- Boards of directors: Camp ASCAA and Family Guidance Center
- Youth Leadership Montgomery volunteer
- Chairwoman of committee that published Montgomery's first comprehensive college scholarship and financial aid booklet for high school students
- Women's Board: Eastwood Presbyterian Church, Montgomery

STATE BOARD ACHIEVEMENTS

provisions, the rules designate a parliamentarian for Board meetings, establish an agenda format to be used at all regular meetings, specify procedures to be followed in public hearings before the Board, and provide a time line for the submission of requests for Board action. These rules of procedure have greatly enhanced the effectiveness of the Board in conducting its meetings.

Accountability

Acting on what its members believed to be a charge from voters, the State Board of Education has placed emphasis on accountability within The Alabama College System. With a conviction that the Department of Postsecondary Education could assist them in accountability measures, the Board passed several policies and resolutions designed to provide the Department with the necessary tools. The most effective and outstanding of these measures are described in the information that follows.

Temporary Fiscal Conservation Guidelines

The intent of the "Temporary Fiscal Conservation Guidelines," as adopted on February 9, 1995, was to allow the State Board of Education to perform effectively its governance function for all public two-year colleges and Athens State College while allowing the institutions of The Alabama College System to continue to fulfill their role, scope, and mission. The "Guidelines" were developed in an era of funding scarcity, magnified by mandates for accountability and quality, and encouraged by the Board's expressed affirmation to support its employees and their continued commitment to students and instructional excellence. These "Guidelines" assisted the Chancellor in enforcing restrictions in System expenditures for personnel, instructional programs, and capital facility projects.

Following expiration of the "Guidelines" on July 31, 1995, the Alabama State Board of Education enacted a "Resolution In Support Of Temporary Fiscal Conservation Guidelines" on August 29, 1995. This resolution enabled the Alabama Department of Postsecondary Education, the public two-year colleges, and Athens State College to continue to abide within the spirit and intent of the original guidelines. All departmental divisions have incorporated this latest set of "Guidelines" into the various processes of assessment and technical assistance to produce the following substantial results:

STATE BOARD ACHIEVEMENTS

For the academic period, fall quarter 1993 to fall quarter 1994, 22 new associate degree programs, four program upgrades, and five interinstitutional program transfers were approved. In contrast, only one program upgrade was authorized from fall quarter 1994 to the present time.

Preliminary new program planning reflects a systemwide decrease from 136 degree or certificate instructional programs in the academic year 1994-95 to a six program degree prospectus for the academic year 1995-96. Collectively, the implementation of even 10 programs could have constrained the capacity to operate within functional expenditure budget amounts.

Off-campus separate courses declined from 2,275 that were approved in the 1993-94 academic year to 724 that were authorized through December 15, 1995. This represents a decrease of 1,551 off-campus separate courses, or a 68 percent decline in eighteen months. In this same time frame, approved off-campus sites decreased from 57 to 45, or 21 percent. Although 1995-96 off-campus enrollment figures are not available, it is significant to note that 1993-94 data showing 24,430 students declined to 20,352 off-campus students in academic year 1994-95, which represents a 16 percent drop.

Audits

The State Board of Education substantially revised its policy relative to audits of two-year institutions to ensure sound financial management documented by annual audits. In addition, the Board authorized the Chancellor to initiate and direct audits and reviews of any or all college operations. In 1995, the Department conducted seven special reviews. Results of these reviews included strengthened internal controls, improved instructional programs, and assurances of compliance with Board policies and departmental procedures.

Out-of-State Tuition Rate

Recognizing that Alabama's public two-year institutions are largely supported with state tax dollars and should be available for Alabama residents, the State Board of Education approved

State Board of Education Member

ETHEL H. HALL
Vice President
District IV
Fairfield, Alabama
Current Term:
1995-99
Previous Terms: 1991-95 and 1987-91
Occupation: Associate Professor Emerita, University of Alabama (awarded title by Board of Trustees for outstanding contributions to teaching, research, and service, February 1990)

- Bachelor's degree: Alabama A & M University
- Master's degrees: University of Chicago and Atlanta University
- Doctorate degree: University of Alabama
- Retired: coordinator, Head Start-Public School Early Childhood Transition Project; associate professor, social work, University of Alabama and University of Montevallo; executive director, Neighborhood Youth Corps; and teacher, Jefferson County Schools
- Member: Leadership Birmingham, Class of 1990, and Leadership Alabama, Class of 1993
- Advisory Council on Teacher Education (named by University of Alabama President Roger Sayers)
- Appointed to five national task forces by National Association of State Boards of Education to study issues and publish documents on early childhood education, restructuring schools, parental choice for school enrollment, multicultural education, and linkages in higher education
- Member, General Sunday School Superintendent, Deaconess, and Trustee: Beulah Baptist Church, Bessemer

State Board of Education Member

WILLIE J. PAUL
District V
Montgomery, Alabama
Current Term:
1995-99
Previous Terms: 1991-95 and 1987-91
Occupation: Pastor, St. Stephens Baptist Church; Retired Head Start Director; Retired Major of U. S. Air Force

- B. S., Tuskegee Institute
- M. S., U. S. Air Force Institute of Theology
- B.Th., Selma University (highest honors)
- Th.D., International Bible Institute and Seminary, Plymouth, Florida (high honors)
- Retired head start director: Montgomery Community Action Committee
- Former director of student financial aid and former director of purchasing: Alabama State University
- U. S. Air Force Commendation Award for Meritorious Service
- President's Certificate of Appreciation for Military Service
- Alabama Secretary of State Award for Community Involvement
- President: Alabama Federation of Human Resources
- Past president: Region IV Head Start Caucus (eight states), Alabama Head Start Association, and Montgomery Federal Retirees Association
- Affiliations: National Head Start Directors Association Board of Directors, Governor's Legislative Task Force on Child Day Care, and Alabama Federation of Human Resources
- Member: The Historic Day Street Baptist Church, Montgomery

STATE BOARD ACHIEVEMENTS

an out-of-state tuition rate two times the instate rate. The Board continues to recognize the reciprocity agreement with the Georgia Board of Regents which exempts out-of-state tuition rates for students residing in Georgia counties contiguous to Alabama.

Physical Property Inventory

In October 1995, the State Board of Education adopted a physical property inventory policy, and the Chancellor issued corresponding guidelines. The policy requires colleges to inventory and control all property items costing at least $500 and having useful life of at least one year, as well as items deemed sensitive, and to conduct an annual physical inventory of all applicable personal property, owned or acquired by the college. The completed inventory must be reconciled to the college's financial statement for the appropriate fiscal year.

The policy and corresponding guidelines provide colleges with a tool to safeguard properly the investment of each college and improve internal control procedures. Because the policy became effective upon adoption, System colleges must be in compliance by the end of the 1995-96 fiscal year.

Statewide Education Summit

Keeping its pledge to provide quality education at all levels in Alabama and seeking the close cooperation and support from all elements of the educational community, representatives of the general public, the business and industry communities, and the administrative and legislative branches of government in Alabama, the Alabama State Board of Education called for a Statewide Education Summit by resolution in August 1995. The Summit was organized by the Alabama State Board of Education in cooperation with the Governor's Office and the Alabama Commission on Higher Education. Its purpose was to bring all levels of education, all branches of government, the public and private sectors, and groups with differing opinions together in order to foster the support and commitment needed to bring about positive change in the area of education.

STATE BOARD ACHIEVEMENTS

The Statewide Education Summit was held at the Embassy Suites Hotel in Montgomery, Alabama, on November 29 - 30, 1995. The theme, "Alabama Citizens Working Together for Education," reflects the belief of the Board that the problems related to funding, facilities, and student achievement are not insurmountable if everyone works together to achieve a common goal: "Providing quality education for the citizens of Alabama."

The Summit's first session featured a lecture on "Alabama's Future" by Mr. George Landegger, chairman, Parsons & Whittemore, Alabama River Pulp and Alabama Pine Pulp. Mr. Mark Musick of the Southern Regional Education Board presented the keynote address entitled "Historical Perspective of Education in the Southeast." Mr. Neal Wade, president and chief executive officer of Economic Development Partnership of Alabama, shared with participants education survey results on "Where Alabama Stands Educationally." A panel discussion on "Where Does Education in Alabama Need to Be in 5, 10, 15 Years?" included Ms. Amy McMullen, student representative; Mrs. Sue McInnish, parent representative; Mr. Neal Travis, large business representative; Mr. Frank Fitts, small business representative; Dr. James Dearth, professional representative; and Dr. C. C. Baker, retired civic representative. Mr. Elmer Harris, president and chief executive officer of Alabama Power Company, served as facilitator for the panel. The Honorable Fob James, Jr., governor of the state of Alabama, was the luncheon speaker.

During later sessions, Summit participants worked to answer the question: "What Do We Want from Education in Alabama?" Their suggestions and areas of concern were presented in a final session. The following is a list of ideas that were developed during this session.

<u>Alabamians Prepared to Compete in a Global Economy</u>

Knowledge of work survival skills
Proper preschool preparation
Able to compete for high tech jobs
Critical thinking and adaptability skills
Meeting the needs of employers

<u>High Academic Standards</u>

Computer competency
Well founded in the 3 R's

State Board of Education Member

DAVID F. BYERS, JR.
District VI
Birmingham, Alabama
Current Term: 1995-99
Occupation: Executive, Capital Strategies Group, LLC.

- B. A. (cum laude): University of Alabama, Birmingham
- J. D. (cum laude): Cumberland School of Law: Samford University
- L. L. M. (Master of Laws): New York University
- Specializing in: tax and estate planning, and deferred compensation plans
- Immediate past chairman of the board: The King's Ranch (a statewide home for abused and neglected children)
- Vice chairman: Dayspring (an umbrella organization for The King's Ranch and the Holy Innocents Home for Children)

State Board of Education Member

SANDRA RAY
District VII
Tuscaloosa, Alabama
Current Term: 1995-99
Occupation: President and broker, Hall-Ray Realty, Inc.

- B. S. Ed., University of Alabama
- Former elected member and past president: Tuscaloosa County Board of Education
- Former director: Alabama Association of School Boards
- Member, past director, and vice president: Chamber of Commerce of West Alabama
- Boards of directors: Southland National Insurance, United Cerebral Palsy, Crimestoppers, Boy Scouts, Theatre Tuscaloosa, Compass Bank (city director), Rotary Club, and Shelton State Community College Foundation
- Member and past director: Tuscaloosa Association of Realtors
- Affiliations: Kappa Delta Epsilon Honorary, University of Alabama Alumni Association, Women's Auxiliary of Tuscaloosa County Bar Association, and Adopt-A-School Steering Committee

STATE BOARD ACHIEVEMENTS

Able to solve problems and make decisions
Effective communication skills

Appropriate Governance and Accountability at All Levels of Education

Reduce school districts
Restructure higher education
Less special interest group influence
Stronger partnerships in education
Less duplication

Appropriate and Equitable Funding for All Levels of Education

Local and State level support
Improved facilities
Merit based
Fully funded legislative mandates
Cost effective product

Substantial Parental Involvement at All Levels of Education

Parent volunteers
Empowered families
More parent-teacher interaction
Holding parents accountable

Safe and Disciplined Learning Environment

Classroom discipline
Elimination of drugs and violence
Corporal punishment
Empower teachers to discipline
Safe facilities

Appropriate Technology at All Levels of Education

Technology-rich classroom
Balance technology with other studies
Don't replace teachers with technology
Continual teacher training

Teaching Personal Values

Graduates with high ethical values
Produce quest in student for more knowledge
Pride in their education and community

STATE BOARD ACHIEVEMENTS

Instill desire in students to become participating citizens in society

Graduates who respect themselves and others

Eliminate racial, gender, and class discrimination or preference

Teacher Quality and Competence

Innovative teaching techniques

Respect for professional educators

Teach in field of specialty

Teachers who love children

Teachers who love to teach

Teacher tenure

Teacher preparation for technology

Unified Leadership and Substantial Citizen Involvement

Clearly defined mission and vision for all levels of education

More community involvement

Seamless education

Business/Education interface

Collaboration among all entities that deal with children

Making learning community relevant

The Alabama State Board of Education sees the Statewide Education Summit as a beginning, not an end, to solving the problems facing education in Alabama. They have taken these suggestions and concerns as a challenge from the people of the state and will continue to work relentlessly toward their goal of providing quality, affordable, and accessible education to all the citizens of Alabama.

State Board of Education Member

MARY JANE CAYLOR
District VIII
Scottsboro, Alabama
Current Term: 1995-99
Occupation: President, C & C International, Inc. (an educational consulting firm); and adjunct professor, Alabama A & M University

- Bachelor's, master's, and doctoral degrees: University of Alabama
- Superintendent of Huntsville City Schools: 1984-91; acting superintendent, assistant superintendent of general services, director of special education, and elementary school teacher: prior to 1984
- Faculty member: University of Alabama/ Huntsville, Athens State College and Troy State University
- Past board member: Association for the Advancement of International Education, Huntsville City Schools Foundation, United Way of Madison County, Humana Hospital/Huntsville, Huntsville/Madison County Chamber of Commerce, and the Redstone Arsenal Community Advisory Committee
- Past member: Alabama State Tenure Commission
- Board member: Focus 2020, Alabama School for Mathematics and Science, YMCA, and Leadership Alabama, Inc. (board of directors charter member and alumni of first class)
- Established Huntsville City Schools Foundation: 1991
- 1990 Superintendent of the Year: Alabama Council of PTA's
- Alabama finalist, 1991 Superintendent of the Year Award: American Association of School Administrators

STATE BOARD COUNTIES AND COLLEGE DISTRICTS

DISTRICT I--BRADLEY BYRNE

Counties served: *Mobile, Baldwin, and Escambia*

Colleges located in district: *Bishop State Community College, Mobile*
Jefferson Davis Community College, Brewton
Faulkner State Community College, Bay Minette

DISTRICT II--G. J. "DUTCH" HIGGINBOTHAM

Counties served: *Tallapoosa, Chambers, Lee, Russell, Barbour, Henry, Dale, Coffee, Crenshaw, Covington, Geneva, and Houston*

Colleges located in district: *Alabama Aviation and Technical College, Ozark*
Central Alabama Community College, Alexander City
Chattahoochee Valley Community College, Phenix City
Enterprise State Junior College, Enterprise
MacArthur State Technical College, Opp
Southern Union State Community College, Opelika and Lanett
Sparks State Technical College, Eufaula
Wallace State Community College, Dothan
Lurleen B. Wallace State Junior College, Andalusia

DISTRICT III--STEPHANIE W. BELL

Counties served: *St. Clair, Calhoun, Cleburne, Talladega, Clay, Randolph, Coosa, Chilton, Elmore, and parts of Autauga and Montgomery*

Colleges located in district: *Ayers State Technical College, Anniston*
Central Alabama Community College, Childersburg
Ingram State Community College, Deatsville
Southern Union State Community College, Wadley

DISTRICT IV--ETHEL H. HALL

Counties served: *Parts of Jefferson and Tuscaloosa*

Colleges located in district: *Bessemer State Technical College, Bessemer*
Lawson State Community College, Birmingham
Shelton State Community College, Fredd Campus, Tuscaloosa

STATE BOARD COUNTIES AND COLLEGE DISTRICTS

DISTRICT V--WILLIE J. PAUL

Counties served: *Pickens, Sumter, Choctaw, Washington, Greene, Hale, Marengo, Clarke, Perry, Dallas, Wilcox, Monroe, Lowndes, Butler, Conecuh, Macon, Bullock, Pike, and parts of Autauga and Montgomery*

Colleges located in district: *Alabama Industrial Development Training Institute, Montgomery*
Alabama Southern Community College, Monroeville
Patterson State Technical College, Montgomery
Reid State Technical College, Evergreen
Trenholm State Technical College, Montgomery
Wallace State Community College, Selma

DISTRICT VI--DAVID F. BYERS, JR.

Counties served: *Morgan, Marshall, Cullman, Blount, and parts of Jefferson and Shelby*

Colleges located in district: *Athens State College, Athens*
Calhoun State Community College, Decatur
Jefferson State Community College, Birmingham
Wallace State Community College, Hanceville

DISTRICT VII--SANDRA RAY

Counties served: *Lauderdale, Colbert, Franklin, Lawrence, Marion, Winston, Lamar, Fayette, Walker, Bibb, and parts of Tuscaloosa, Hale, and Shelby*

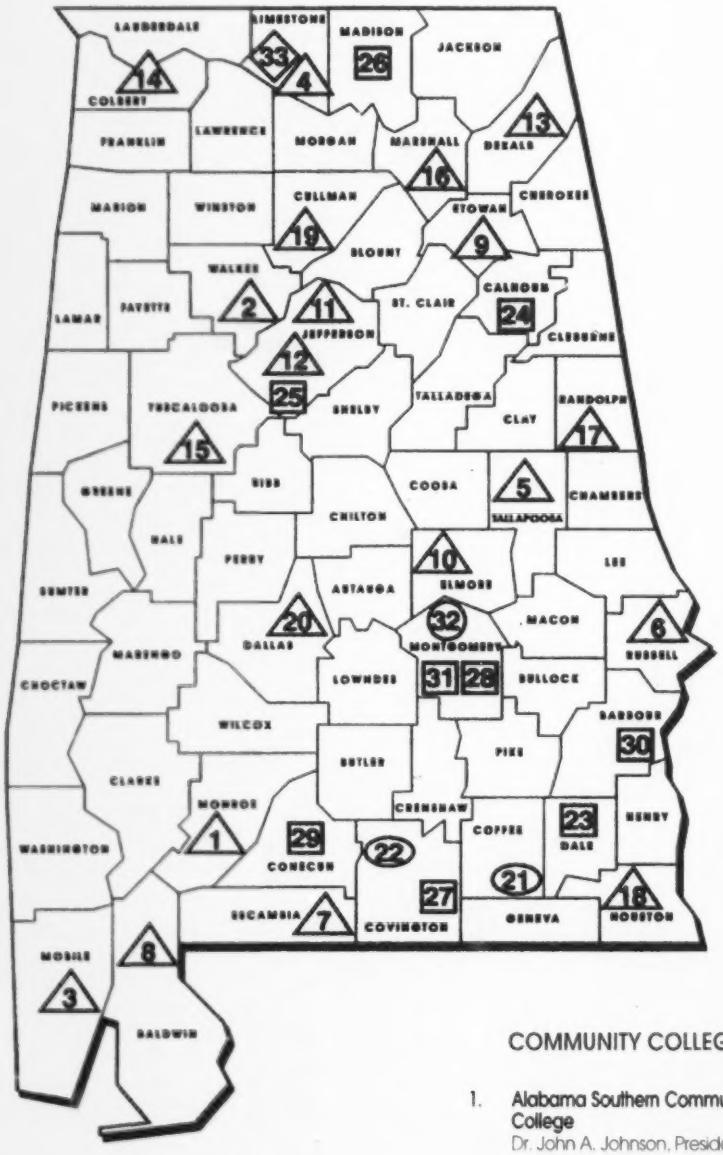
Colleges located in district: *Bevill State Community College, Sumiton*
Northwest-Shoals Community College, Muscle Shoals
Shelton State Community College, Tuscaloosa

DISTRICT VIII-MARY JANE CAYLOR

Counties served: *Limestone, Madison, Jackson, Dekalb, Cherokee, and Etowah*

Colleges located in district: *Calhoun State Community College, Huntsville*
Drake State Technical College, Huntsville
Gadsden State Community College, Gadsden
Northeast Alabama State Community College, Rainsville
Snead State Community College, Boaz

THE ALABAMA COLLEGE SYSTEM PRESIDENTS AND LOCATIONS



Community Colleges
Junior Colleges
Technical Colleges
Statewide Mobile Industrial Training
Senior College

COMMUNITY COLLEGES

1. **Alabama Southern Community College**
Dr. John A. Johnson, President
Post Office Box 2000
Monroeville, Alabama 36461
Telephone: (334) 575-3156
FAX: (334) 575-5356

Thomasville Campus
Telephone: (334) 636-9642

2. **Bevill State Community College**
Dr. Harold Wade, President
Post Office Box 800
Sumiton, Alabama 35148
Telephone: (205) 648-3271
or 1-800-648-3271
FAX: (205) 648-3311

Brewer Campus
Telephone: (205) 932-3221

Hamilton Campus
Telephone: (205) 921-3177

3. **Bishop State Community College**
Dr. Yvonne Kennedy, President
351 North Broad Street
Mobile, Alabama 36603-5898
Telephone: (334) 690-6416
FAX: (334) 438-9523

Carver Campus
Telephone: (334) 473-8692

Southwest Campus
Telephone: (334) 479-7476

4. **Calhoun State Community College**
Dr. Richard Carpenter, President
Post Office Box 2216
Decatur, Alabama 35609-2216
Telephone: (205) 306-2500
FAX: (205) 306-2877

5. **Central Alabama Community College**
Dr. James H. Cornell, President
Post Office Box 699
Alexander City, Alabama 35011
Telephone: (205) 234-6346
FAX: (205) 234-0384

Childersburg Campus
Telephone: (205) 378-5576

6. **Chattahoochee Valley Community College**
Dr. Richard Federinko, President
2602 College Drive
Phenix City, Alabama 36869
Telephone: (334) 291-4900
FAX: (334) 291-4980

7. **Jefferson Davis Community College**
Dr. Richard Brogdon, Interim President
220 Alco Drive
Brewton, Alabama 36426
Telephone: (334) 809-1550
FAX: (334) 809-0178

Atmore Campus
Telephone: (334) 368-8118

8. **Faulkner State Community College**
Dr. Gary Branch, President
1900 U.S. Highway 31, South
Bay Minette, Alabama 36507
Telephone: (334) 580-2100
or 1-800-231-3752
FAX: (334) 937-3404

9. **Gadsden State Community College**
Dr. Victor Ficker, President
Post Office Box 227
Gadsden, Alabama 35902-0227
Telephone: (205) 549-8200
FAX: (205) 549-8444

East Broad Campus
Telephone: (205) 549-8200

Valley Street Campus
Telephone: (205) 549-8200

10. **Ingram State Community College**
Dr. James Selman, Interim President
Post Office Box 209
Deatsville, Alabama 36022
Telephone: (334) 285-5177
FAX: (334) 285-5328

11. **Jefferson State Community College**
Dr. Judy Merritt, President
2601 Carson Road
Birmingham, Alabama 35215
Telephone: (205) 853-1200
or 1-800-239-5900
FAX: (205) 856-1764

12. **Lawson State Community College**
Dr. Perry Ward, President
3060 Wilson Road, Southwest
Birmingham, Alabama 35221
Telephone: (205) 925-2515
FAX: (205) 923-6316

13. **Northeast Alabama State Community College**
Dr. Charles Pendley, President
Post Office Box 159
Rainsville, Alabama 35986-0159
Telephone: (205) 638-4418
FAX: (205) 228-6558

14. **Northwest-Shoals Community College**
Dr. Larry McCoy, President
Post Office Box 2545
Muscle Shoals, Alabama 35662
Telephone: (205) 331-5200
FAX: (205) 331-5222

Phil Campbell Campus
Telephone: (205) 331-6200
or 1-800-645-8967

15. **Shelton State Community College**
Dr. Thomas E. Umphrey, President
1301 15th Street, East
Tuscaloosa, Alabama 35404
Telephone: (205) 759-1541
FAX: (205) 391-2459

Fredd Campus
Telephone: (205) 758-3361

16. **Snead State Community College**
Dr. William H. Osborn, President
Post Office Drawer D
Boaz, Alabama 35957
Telephone: (205) 593-5120
FAX: (205) 593-7180

17. **Southern Union State Community College**
Dr. Roy Johnson, President
Post Office Box 1000
Wadley, Alabama 36276
Telephone: (205) 395-2211
FAX: (205) 395-2215

Opelika Campus
Telephone: (334) 745-6437

18. **Wallace State Community College/Dothan**
Dr. Larry Beaty, President
Route 6, Box 62
Dothan, Alabama 36303
Telephone: (334) 983-3521
FAX: (334) 983-4255

19. **Wallace State Community College/Hanceville**
Dr. James C. Bailey, President
Post Office Box 2000
Hanceville, Alabama 35077-2000
Telephone: (205) 352-8130
or 352-8180
FAX: (205) 352-8228

20. **Wallace State Community College/Selma**
Dr. Julius Brown, President
Post Office Drawer 1049
Selma, Alabama 36702-1049
Telephone: (334) 875-2634
FAX: (334) 874-7116

JUNIOR COLLEGES

21. **Enterprise State Junior College**
Dr. Stafford L. Thompson, Interim President
Post Office Box 1300
Enterprise, Alabama 36331
Telephone: (334) 347-2623
FAX: (334) 347-1157

22. **Lurleen B. Wallace State Junior College**
Dr. Seth Hammett, President
Post Office Drawer 1418
Andalusia, Alabama 36420
Telephone: (334) 222-6591
FAX: (334) 222-6567

TECHNICAL COLLEGES

23. **Alabama Aviation and Technical College**
Dr. Shirley H. Woodie, President
Post Office Box 1209
Ozark, Alabama 36361-1209
Telephone: (334) 774-5113
or 1-800-624-3468
FAX: (334) 774-5113, ext. 258

24. **Ayers State Technical College**
Mr. Don Jarrells, Interim President
Post Office Box 1647
Anniston, Alabama 36202-1647
Telephone: (205) 835-5400
FAX: (205) 835-5474

25. **Bessemer State Technical College**
Dr. W. Michael Bailey, President
Post Office Box 308
Bessemer, Alabama 35021
Telephone: (205) 428-6391
or 1-800-235-5368
FAX: (205) 426-8915

26. **Drake State Technical College**
Dr. Johnny L. Harris, President
3421 Meridian Street, North
Huntsville, Alabama 35811
Telephone: (205) 539-8161
FAX: (205) 539-6439

27. **MacArthur State Technical College**
Dr. Raymond V. Chisum, President
Post Office Box 649
Opp, Alabama 36467
Telephone: (334) 493-3573
FAX: (334) 493-7003

28. **Patterson State Technical College**
Mr. J. Larry Taunton, President
3920 Troy Highway
Montgomery, Alabama 36116-2699
Telephone: (334) 288-1080
FAX: (334) 284-9357

29. **Reid State Technical College**
Dr. Ullysses McBride, President
Post Office Box 588
Evergreen, Alabama 36401
Telephone: (334) 578-1313
FAX: (334) 578-5355

30. **Sparks State Technical College**
Dr. Linda Young, President
Post Office Drawer 580
Eufaula, Alabama 36072-0580
Telephone: (334) 687-3543
FAX: (334) 687-0255

31. **Trenholm State Technical College**
Dr. Willie J. Kimmons, Interim President
Post Office Box 9039
Montgomery, Alabama 36108
Telephone: (334) 832-9000
FAX: (334) 832-9777

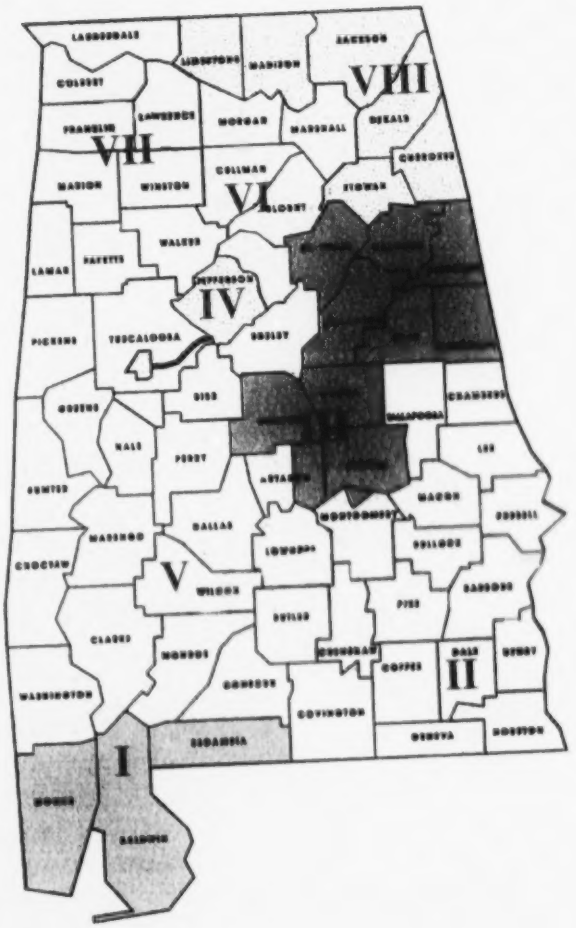
STATEWIDE MOBILE INDUSTRIAL TRAINING

32. **Alabama Industrial Development Training Institute**
Mr. Edwin Castile, Director
One Technology Court
Montgomery, Alabama
36116-3200
Telephone: (334) 242-4158
FAX: (334) 242-0299

SENIOR COLLEGE

33. **Athens State College**
Dr. Jerry Bartlett, President
300 North Beaty Street
Athens, Alabama 35611
Telephone: (205) 233-8200
or 1-800-522-0272
FAX: (205) 233-8164

Alabama State Board of Education
District Map



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Fob James, Jr., Governor
State of Alabama

President, Alabama State Board of Education

- B. S., Civil Engineering: Auburn University
- All-American halfback: Auburn football team
- Founder: Diversified Products, Inc. (an athletic equipment company in Opelika, Alabama)
- Chief Executive Officer: Coastal Erosion Control, Inc. (a company that develops methods to prevent coastal erosion on the Eastern seaboard); and Escambia County Environmental Corporation (an organization that develops state-of-the-art disposal facilities for nontoxic solid waste materials)
- Served as governor of Alabama (Democrat): 1979-82
- Won "War on Illiteracy" which resulted in Alabama's public school children meeting and exceeding the California Achievement Test national average test scores for the first time ever: 1981
- Generated $8.9 billion capital investment in new and expanding industry, creating 72,356 new jobs
- Introduced legislation establishing Heritage Oil Trust Fund
- Created: Alabama Department of Environmental Management to oversee the protection of Alabama's air, water, and land
- Established: Alabama Housing Finance Authority
- Currently serving as governor of Alabama (Republican): 1995-98 (only Alabamian who has served in this capacity and changed parties)